

D. ROBERT WORLEY, Ph.D.

19 East 62nd Terrace
Kansas City, Missouri 64113

816-437-9294
drworley@gmail.com

Current Positions:

Senior Fellow, Johns Hopkins University Center for Advanced Governmental Studies
Senior Fellow, National Academy of Public Administration
Member, All-Volunteer Force Forum

National Security Studies: Held progressively senior positions in non-partisan institutions conducting policy analysis spanning three decades. Positions held include the RAND Strategy Assessment Center, RAND's National Security and Army Research Divisions, the Joint Advanced Warfighting Program at the Institute for Defense Analyses, and the Potomac Institute for Policy Studies' Center for Emerging Threats and Opportunities at Quantico. Pro bono work on Project on National Security Reform. Executive Military Analyst, U.S. Army, Mission Command Battle Lab.

Post-9/11 efforts focus on national strategy, instruments of national power, and interagency processes. Authored a book, *Orchestrating the Instruments of Power: A Critical Examination of the U.S. National Security System*. Examined U.S. interagency operations in the Horn of Africa and conducted experiments in the Middle East. Authored *The National Security Council: Recommendations for the New President*. Authored *Waging Ancient War* (Strategic Studies Institute) proposing a national strategy against terrorism. Member of Strategist Panel and principal author of report under signature of Commander, United States Special Operations Command. Participated in formulation of new Maritime Strategy. Invited lecturer on national security strategy to senior Taiwanese officials. Invited speaker at the National War College, service colleges, and U.S. government agencies. Authored *A National Security Strategy for an Era of Instability*.

Post-Cold War efforts include counterdrug policy, asymmetric warfare, and transformation of military forces. Authored a book on military service culture and transformation, *Shaping U.S. Military Forces: Relevance or Revolution in the Post-Cold War World*.

Cold War efforts centered in command and control and training higher echelon headquarters including joint, service, and interagency. Co-authored *Understanding Commanders' Information Needs* and several analyses of training. Managed and directed research, development, and software engineering efforts at the Hughes Aircraft Company, RAND, NASA, and UCLA. Products include command and control information, wargaming, campaign planning, and force structure analysis systems.

Academic: Teach classroom and online courses in national security, defense policy, nation building, the United Nations, and methods of analysis at Johns Hopkins University. Awarded Excellence in Teaching award for 2007. As a visiting professor, taught courses in national security policy, foreign policy, international relations, and the United Nations at the University of Missouri–Kansas City. Taught roles and missions of the armed forces at George Washington University's Elliott School of International Affairs. Formerly taught in the Computer Science Departments of UCLA and California State University, including courses in computer systems architecture, distributed processing, operating systems, networks, and ethics. Completed the National and International Security Studies Program for Senior Executives at Harvard University's Kennedy School of Government. Formal education includes the following degrees.

MA National Security Studies	Georgetown University	2000
MA Government	The Johns Hopkins University	1995
PhD Engineering	University of California at Los Angeles	1986
Engineer Degree	University of California at Los Angeles	1985
MS Electrical Engineering	University of Southern California	1980
AB Computer Science	University of California at Berkeley	1978

Military Service: Sergeant, United States Marine Corps, 1967 – 1971. One tour in Vietnam.